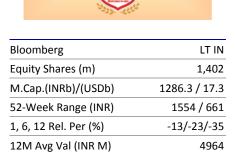
# Motilal Oswal

# Larsen & Toubro

| Estimate change |                       |
|-----------------|-----------------------|
| TP change       | Ļ                     |
| Rating change   | $\longleftrightarrow$ |

Motilal Oswal values your support in the Asiamoney Brokers Poll 2020 for India Research, Sales and Trading team. We request your ballot.



### Financials & Valuations (INR b)

| Y/E Mar       | 2020  | 2021E | 2022E |
|---------------|-------|-------|-------|
| Sales         | 1,455 | 1,419 | 1,631 |
| EBITDA        | 163   | 156   | 189   |
| PAT           | 89    | 68    | 91    |
| EBITDA (%)    | 11.2  | 11.0  | 11.6  |
| EPS (INR)     | 63.4  | 48.7  | 64.7  |
| EPS Gr. (%)   | 10.5  | -23.1 | 32.8  |
| BV/Sh. (INR)  | 475   | 507   | 557   |
| Ratios        |       |       |       |
| Net D/E       | 1.9   | 2.0   | 1.9   |
| RoE (%)       | 13.3  | 9.6   | 11.6  |
| RoCE (%)      | 5.7   | 4.7   | 5.2   |
| Payout (%)    | 26.5  | 30.0  | 30.0  |
| Valuations    |       |       |       |
| P/E (x)       | 14.5  | 18.8  | 14.2  |
| P/BV (x)      | 1.9   | 1.8   | 1.6   |
| EV/EBITDA (x) | 18.9  | 20.8  | 17.6  |
| Div Yield (%) | 1.4   | 1.2   | 1.6   |
| FCF Yield (%) | 0.8   | -6.4  | -3.5  |
|               |       |       |       |

### Shareholding pattern (%)

| As On    | Jun-20 | Mar-20 | Jun-19 |
|----------|--------|--------|--------|
| Promoter | 0.0    | 0.0    | 0.0    |
| DII      | 36.0   | 37.9   | 37.3   |
| FII      | 19.9   | 17.9   | 21.3   |
| Others   | 44.0   | 44.2   | 41.4   |

FII Includes depository receipts

### CMP: INR916

TP: INR1,080 (+18%)

Buy

Good show given challenging times; focus on cash flows welcome Core E&C surprises against muted expectation

- IQFY21 core operating performance was a welcome surprise as E&C EBITDA came in 49% above our expectation, despite the low value. Losses in L&T Finance Holdings offset the strong show in the IT business, limiting consolidated adj. PAT to INR0.7b.
- Labor availability has improved and is now adequate given the monsoon season. Despite the current crisis, L&T has impressed with its liquidity management, keeping its working capital and net cash position intact, and taking advantage of the low interest rate scenario.
- While challenges related to order inflows, execution, and working capital cannot be completely ruled out yet, L&T has demonstrated a good show in mitigating such risks thus far. Building in further conservatism, we cut our EPS estimates by 4–5% over FY21/FY22E and TP to INR1,080 (prior: INR1,120). Adj. for the valuations of subsidiaries (we apply 20% holding company discount to market cap of 4-listed entities), the core business has underperformed Nifty by ~20% since the 4QFY20 results (June first week). In our view, current valuations provide limited downside risks from hereon. Maintain Buy.

Impressive performance mitigating the odds; path to normalization to be gradual

- E&C business PAT-positive a key surprise: The miss in core E&C revenue (INR114b, -46% YoY) was more than offset by the margin surprise, thereby resulting in a 49% beat on our EBITDA estimates. Thus, core E&C EBITDA came in at INR4.4b (-71% YoY), with a core EBITDA margin of 3.9% v/s the expectation of 2.4%. The surprise may be attributable to higher design content during the quarter. Thus, core E&C PAT came in at INR1.6b (-75% YoY) v/s anticipated loss / the company barely achieving breakeven.
- Losses from L&T Finance Holdings hamper consol. earnings: Consol. revenue/EBITDA declined 28%/51% YoY to INR213b/INR16.2b. Adj. PAT came in at INR0.7b v/s our expectation of INR2.8b. While the IT business reported PAT of INR4.9b, losses were reported in L&T Finance Holdings (INR1.3b) and development projects (INR4.5b).
  - Order inflow weak (as expected); OB provides comfort: On expected lines, order inflows fell 39% YoY to INR236b, with core E&C order inflows declining 55% to INR137b. Overall, the order pipeline stands at INR6.3t, of which the domestic pipeline stands at INR5.07t and international prospects at INR1.2t. The order book (OB) stood at >INR3.0t, providing comfort against weak order inflows in the near term. We believe execution stabilization should be the priority in the current scenario over just order inflows.

Nilesh Bhaiya - Research Analyst (Nilesh.Bhaiya@MotilalOswal.com)

Pratik Singh – Research Analyst (Pratik.Singh@MotilalOswal.com)

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Motilal Oswal research is available on www.motilaloswal.com/Institutional-Equities, Bloomberg, Thomson Reuters, Factset and S&P Capital.

- Working capital stable at ~INR250b: L&T managed to keep its working capital stable at INR254b, an increase of INR4b on a QoQ basis. As a percentage of sales, the working capital cycle looks optically high at 26.8% v/s 23.7% at FY20-end. The stable working capital (at an absolute level) is welcome, although not a complete relief as the real test would begin once execution has normalized. We expect L&T to continue to prioritize working capital management over execution.
- Labor availability normalizes: While labor availability was a concern during the lockdown, it has started to return to normal. L&T has been adding 1.5k laborers/day, with the total availability of the laborforce now at 190k. While this is lower than the peak of 220,000, it is sufficient for the current monsoon quarter. Labor availability may no longer be a cause for concern; however, challenges related to execution amid social distancing may not be over yet.

### Valuation and view

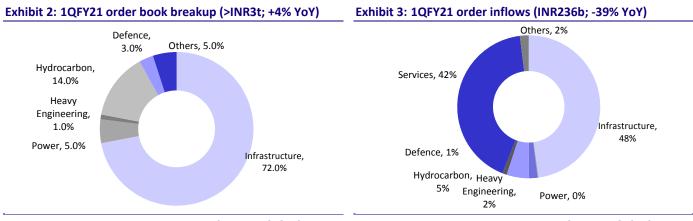
- Despite a weak outlook on revenue and margins in FY21E, we do not see FCF for the core E&C business turning negative from hereon. This is because we expect the company to choose working capital management over revenue growth.
- L&T's results suggest a tough macro environment for the Construction industry and likely survival challenges for debt-ridden companies. We expect L&T to emerge stronger in the post-COVID-19 era and further consolidate its market share in the Indian Construction industry.
- While challenges related to order inflows, execution, and working capital cannot be completely ruled out yet, L&T has demonstrated a good show in mitigating such risks thus far. Building in further conservatism, we cut our EPS estimates by 4–5% over FY21/FY22 and TP to INR1,080 (prior: INR1,120). Adj. for valuations of subsidiaries (we apply 20% holding company discount to market cap of 4listed entities), the core business has underperformed Nifty by ~20% since the 4QFY20 results (June first week). In our view, current valuations provide limited downside risks from hereon. Maintain Buy.

| Quarterly performance                                      |      |      |      |      |       |       |       |      |       |       |       | (INR b)      |
|--|------|------|------|------|-------|-------|-------|------|-------|-------|-------|--------------|
| Y/E March  |      | FY   | 20   |      |       | FY2   | 21E   |      | _     |       | MOSL  |              |
|  | 1Q   | 2Q   | 3Q   | 4Q   | 1Q    | 2Q    | 3Q    | 4Q   | FY20  | FY21E | 1QE   | % Var        |
| Sales  | 296  | 353  | 362  | 442  | 213   | 333   | 386   | 487  | 1,455 | 1,419 | 207   | 2.5%         |
| Change (%)   | 9.7  | 15.2 | 5.9  | 2.2  | -28.3 | -5.6  | 6.4   | 10.2 | 7.6   | -2.4  | -30.0 |              |
| EBITDA   | 33.2 | 37.7 | 41.2 | 51.2 | 16.2  | 33.3  | 42.4  | 63.7 | 163.3 | 155.6 | 18.4  | -11.8%       |
| Change (%)   | 20.4 | 6.5  | 9.8  | -3.0 | -51.2 | -11.6 | 3.0   | 24.3 | 6.5   | -4.7  | -44.6 |              |
| Margin (%)   | 11.2 | 10.7 | 11.4 | 11.6 | 7.6   | 10.0  | 11.0  | 13.1 | 11.2  | 11.0  | 8.9   |              |
| Depreciation   | 4.6  | 6.3  | 6.6  | 7.1  | 6.7   | 6.0   | 6.5   | 6.4  | 24.6  | 25.6  | 5.5   | 22.2%        |
| Interest   | 5.9  | 6.9  | 7.0  | 8.2  | 10.6  | 9.0   | 9.0   | 10.3 | 28.0  | 38.8  | 9.0   | 17.3%        |
| Other Income   | 3.8  | 8.5  | 4.7  | 6.6  | 7.8   | 5.0   | 5.5   | 6.0  | 23.6  | 24.3  | 4.5   | 72.8%        |
| PBT  | 26.6 | 33.0 | 32.2 | 42.5 | 6.7   | 23.3  | 32.4  | 53.1 | 134.3 | 115.5 | 8.4   | -20.0%       |
| Тах  | 7.9  | 7.9  | 7.1  | 9.7  | 2.6   | 6.3   | 8.8   | 14.7 | 32.6  | 32.3  | 2.3   | <b>13.4%</b> |
| Effective Tax Rate (%)                                     | 29.9 | 24.0 | 22.1 | 22.7 | 38.3  | 27.0  | 27.0  | 27.7 | 24.3  | 28.0  | 27.0  |              |
| Adjusted PAT (Before MI & AI)                              | 18.6 | 25.1 | 25.1 | 32.8 | 4.1   | 17.0  | 23.7  | 38.4 | 101.7 | 83.2  | 6.1   | -32.4%       |
| Reported PAT   | 14.7 | 25.3 | 23.5 | 32.0 | 3.0   | 14.2  | 20.6  | 36.7 | 95.5  | 74.5  | 3.3   | -8.5%        |
| Change (%)   | 21.2 | 13.3 | 15.2 | -6.5 | -79.4 | -43.7 | -12.6 | 14.8 | 7.2   | -21.9 | -77.5 |              |
| Extraordinary Inc/(Exp) - incl.<br>discontinued operations | 1.1  | 2.2  | 1.9  | 1.3  | 2.3   | 1.0   | 1.2   | 1.7  | 6.5   | 6.2   | 0.5   |              |
| Adjusted PAT   | 13.6 | 23.1 | 21.6 | 30.6 | 0.7   | 13.2  | 19.4  | 35.0 | 88.9  | 68.4  | 2.8   | -74.6%       |
| Change (%)   | 20.5 | 28.4 | 13.8 | -4.7 | -94.8 | -42.7 | -10.4 | 14.4 | 10.6  | -23.1 | -79.3 |              |

### Exhibit 1: Results snapshot – Core E&C and Services segment

|               | ······································ |           |           |          |          |           |           |         |
|---------------|--|-----------|-----------|----------|----------|-----------|-----------|---------|
| In INR m      | 1QFY20                                 | 4QFY20    | 1QFY21    | YoY      | QoQ      | FY20      | FY21E     | ΥοΥ     |
| Core E&C      |  |           |           |          |          |           |           |         |
| Order book    | 29,40,000                              | 30,38,570 | 30,51,000 | 4%       | 0%       | 30,38,570 | 31,83,593 | 5%      |
| Order inflow  | 3,02,247                               | 4,83,980  | 1,36,880  | -55%     | -72%     | 14,55,490 | 11,31,208 | -22%    |
| Net revenues  | 2,11,740                               | 3,35,533  | 1,13,960  | -46%     | -66%     | 10,46,404 | 9,88,436  | -6%     |
| EBITDA        | 15,509                                 | 32,740    | 4,422     | -71%     | -86%     | 83,980    | 72,307    | -14%    |
| EBITDA margin | 7.3                                    | 9.8       | 3.9       | -340 bps | -590 bps | 8.0       | 7.3       | -70 bps |
| Adj. PAT      | 6,438                                  | 24,012    | 1,580     | -75%     | -93%     | 60,092    | 45,574    | -24%    |
| Services      |  |           |           |          |          |           |           |         |
| Order inflow  | 84,753                                 | 94,020    | 99,120    | 17%      | 5%       | 4,08,070  | 4,32,839  | 6%      |
| Net revenues  | 84,620                                 | 1,06,920  | 98,640    | 17%      | -8%      | 4,08,120  | 4,30,587  | 6%      |
| EBITDA        | 17,680                                 | 18,470    | 11,783    | -33%     | -36%     | 79,310    | 83,306    | 5%      |
| EBITDA margin | 20.9                                   | 17.3      | 11.9      | -900 bps | -540 bps | 19.4      | 19.3      | -10 bps |
| Adj. PAT      | 7,167                                  | 6,635     | -866      | NA       | NA       | 28,853    | 22,787    | -21%    |

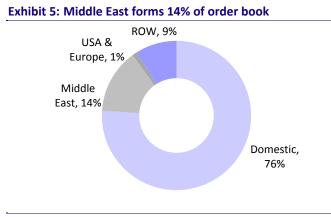
Source: MOFSL, Company



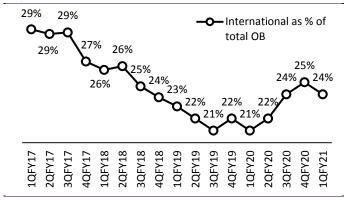
Source: MOFSL, Company

### Exhibit 4: Segmental performance snapshot

| Segmental analysis (INR m)                              | 1QFY20                    | 4QFY20                | 1QFY21                | YoY                  | QoQ                  |
|---|---------------------------|-----------------------|-----------------------|----------------------|----------------------|
| Infrastructure  |                           |                       |                       |                      |                      |
| Order book  | 21,87,360                 | 22,48,542             | 21,96,720             | 0%                   | -2%                  |
| OB/Rev  | 2.9                       | 3.0                   | 3.3                   |                      |                      |
| Order inflow  | 1,74,924                  | 4,07,920              | 1,12,808              | -36%                 | -72%                 |
| Net revenues  | 1,38,600                  | 2,53,300              | 63,900                | -54%                 | -75%                 |
| EBITDA  | 8,870                     | 28,116                | 4,026                 | -55%                 | -86%                 |
| EBITDA margin   | 6.4                       | 11.1                  | 6.3                   | -10 bps              | -480 bps             |
| Power   |                           |                       |                       |                      |                      |
| Order book  | 1,29,360                  | 1,51,929              | 1,52,550              | 18%                  | 0%                   |
| OB/Rev  | 3.7                       | 6.6                   | 7.1                   |                      |                      |
| Order inflow  | 66,951                    | 14,740                | 472                   | -99%                 | -97%                 |
| Net revenues  | 5,600                     | 5,600                 | 3,700                 | -34%                 | -34%                 |
| EBITDA  | 185                       | 2,145                 | 37                    | -80%                 | -98%                 |
| EBITDA margin   | 3.3                       | 38.3                  | 1.0                   | -230 bps             | -3730 bps            |
| Heavy Engineering                                       |                           |                       |                       |                      |                      |
| Order book  | 41,160                    | 30,386                | 30,510                | -26%                 | 0%                   |
| OB/Rev  | 1.3                       | 0.9                   | 1.2                   |                      |                      |
| Order inflow  | 1,935                     | 5,780                 | 4,720                 | 144%                 | -18%                 |
| Net revenues  | 8,700                     | 6,400                 | 3,800                 | -56%                 | -41%                 |
| EBITDA  | 1,697                     | 1,184                 | 665                   | -61%                 | -44%                 |
| EBITDA margin   | 19.5                      | 18.5                  | 17.5                  | -200 bps             | -100 bps             |
| Hydrocarbon   |                           |                       |                       |                      |                      |
| Order book  | 4,02,780                  | 4,55,786              | 4,27,140              | 6%                   | -6%                  |
| OB/Rev  | 2.6                       | 2.6                   | 2.6                   |                      |                      |
| Order inflow  | 34,443                    | 25,000                | 11,800                | -66%                 | -53%                 |
| Net revenues  | 37,600                    | 49,700                | 30,600                | -19%                 | -38%                 |
| EBITDA  | 2,858                     | 5,467                 | 1,622                 | -43%                 | -70%                 |
| EBITDA margin   | 7.6                       | 11.0                  | 5.3                   | -230 bps             | -570 bps             |
| Defence   |                           |                       |                       |                      |                      |
| Order book  | 1,11,720                  | 91,157                | 91,530                | -18%                 | 0%                   |
| OB/Rev  | 2.7                       | 2.3                   | 2.6                   |                      |                      |
| Order inflow  | 4,257                     | 5,780                 | 2,360                 | -45%                 | -59%                 |
| Net revenues  | 9,700                     | 9,300                 | 4,700                 | -52%                 | -49%                 |
| EBITDA  | 1,601                     | 1,628                 | 606                   | -62%                 | -63%                 |
| EBITDA margin   | 16.5                      | 17.5                  | 12.9                  | -360 bps             | -460 bps             |
| Others  |                           |                       |                       |                      |                      |
| Order book  | 67,620                    | 60,771                | 1,52,550              | 126%                 | 151%                 |
| Order inflow  | 19,737                    | 24,760                | 4,720                 | -76%                 | -81%                 |
| Net revenues  | 11,500                    | 11,300                | 7,100                 | -38%                 | -37%                 |
| EBITDA  | 2,772                     | 1,763                 | 476                   | -83%                 | -73%                 |
| EBITDA margin   | 24.1                      | 15.6                  | 6.7                   | -1740 bps            | -890 bps             |
| IT & Tech Services                                      |                           |                       |                       |                      |                      |
| Order inflow  | 38,348                    | 50,549                | 60,735                | 58%                  | 20%                  |
| Net revenues  | 38,200                    | 63,500                | 60,300                | 58%                  | -5%                  |
| EBITDA  | 8,880                     | 13,210                | 12,460                | 40%                  | -6%                  |
| EBITDA margin   | 23.2                      | 20.8                  | 20.7                  | -258 bps             | -14 bps              |
| Financial Services                                      |                           |                       |                       |                      |                      |
| Order inflow  | 34,621                    | 33,657                | 32,842                | -5%                  | -2%                  |
| Net revenues  | 34,620                    | 33,620                | 32,840                | -5%                  | -2%                  |
| EBITDA  | 7,620                     | 4,660                 | -1,067                | NA                   | -123%                |
| EBITDA margin   | 22.0                      | 13.9                  | -3.2                  | NA                   | -1711 bps            |
|   |                           | 20.0                  | 0.2                   |                      |                      |
| Developmental Projects                                  |                           |                       |                       |                      |                      |
|   | 11 784                    | 9 815                 | 5 543                 | -53%                 | -41%                 |
| Order inflow  | 11,784<br>11 800          | 9,815<br>9,800        | 5,543<br>5 500        | -53%                 |                      |
| Developmental Projects Order inflow Net revenues EBITDA | 11,784<br>11,800<br>1,180 | 9,815<br>9,800<br>600 | 5,543<br>5,500<br>390 | -53%<br>-53%<br>-67% | -44%<br>-44%<br>-35% |







Source: MOFSL, Company





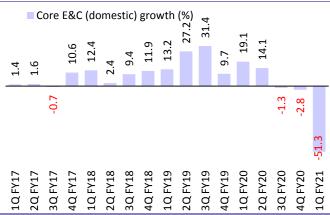
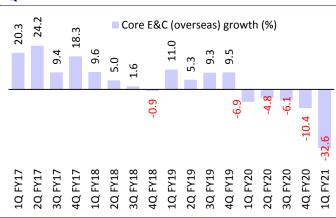


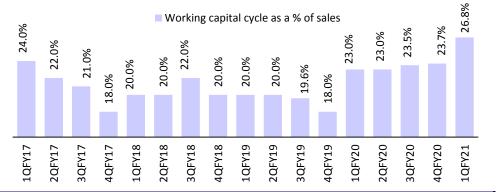
Exhibit 8: Core E&C overseas revenue declined 33% in 1QFY21



Source: MOFSL, Company

Source: MOFSL, Company

#### Exhibit 9: Working capital as % of sales stands at 26.8% at 1QFY21-end



### Key takeaways from concall

- Outlook on order inflows: Ordering activity has continued despite pandemic concerns, albeit with time delays. Sectors such as Water, Heavy Civil, and Power T&D are leading in terms of order inflows. Overall, the prospective order pipeline stood at INR6.3t for FY21; the share of Domestic orders stood at INR5.07t and International orders at INR1.2t. Within the Domestic order pipeline, opportunities in segments such as Water, Heavy Civil, and Power T&D would be worth INR1t each, with the rest equally divided between Buildings and Transport Infrastructure. L&T's dependence on public capex and PSU investments has helped the company mitigate cyclicality. Order inflows would be driven more by the government sector than the private sector.
- Order book highlights: International orders stood at 24% of the total order book. Only 18% of the Domestic order book is from the private sector, while 82% is from the public sector. Within the public sector, 50% of the order book is from the center and states, while 32% is from PSUs. Around half of the orders from the center and states have multilateral funding. Around 55% of the order book is variable pricing contracts with pass-through on material costs.
- On labor situation: Labor availability has started to normalize. L&T has been adding around 1,500 laborers per day. The current strength of labor stands at 190,000, which is lower than the peak strength of 220,000, but sufficient for the current monsoon season.
- E&A sales update Deal closure is getting delayed as some of the paperwork needs to be signed in the presence of personnel from L&T and Schneider. This process is expected to be expedited as soon as international travel has resumed.

### **Key segmental comments**

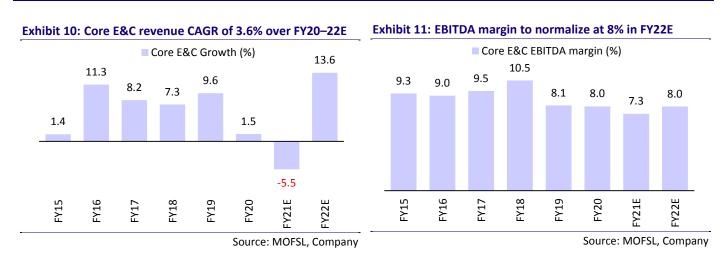
- Infrastructure: Order inflow pipeline has remained healthy. Client collections have continued during the quarter. Margins have remained stable due to expense control and favorable input costs.
- Power: High-value orders won last year are yet to cross the margin recognition threshold. Margins look optically low as profits of MHPS and other JV companies are consolidated at the PAT level under the equity method.
- Heavy Engineering: Relatively healthy order inflows were witnessed despite the pandemic situation.
- Defence: This segment continued to witness order deferment. Lately, there have been some hopes of revival given government announcements and ongoing border tensions.
- Hydrocarbon: A record share of the order book provides adequate visibility for 2–2.5 years of revenue.
- Development projects: Operations for the Hyderabad Metro were affected due to lockdown. Under-recovery of fixed costs was possible in this period.
- Others: Revenues were significantly impacted, largely due to lower handover in the Realty business.
- IT & TS: This reflects the contribution from the Mindtree acquisition. Even ex-Mindtree, this segment grew YoY.
- L&T Finance Holdings: The business continues its focus on realization of the loan book, prudent ALM, improving asset quality, and increasing the diversity of

funding sources. The Wealth Management business' sale led to exceptional income of INR2.2b.

- E&A business: Fixed overheads of manufacturing units charged to profits amid low capacity utilization impacted margins.
- Working capital as a percentage of sales stood at 26.8%. Although higher in percentage terms, the absolute increase in working capital was only marginal.

### **Other highlights**

- On execution challenges: The company has to follow social distancing norms until the virus is controlled. Hence, despite labor availability, execution remains a challenge.
- Hyderabad Metro L&T opted for moratorium. Excluding interest expense, fixed cost (cash outgo) was INR0.5b per quarter. The company does not intend to increase additional debt on its SPV books. It will have to wait until E&A proceeds come in to finalize on the level of support to the Hyderabad Metro.
- L&T is not incurring additional INR5b contract labor cost that was incurred in 4QFY20.
- Some orders are not under execution as of now, but L&T does not plan to classify these as slow moving. The orders would be to the tune of INR70b.
- The Realty business has taken a hit during this crisis.
- Development projects Nabha Power had positive EBITDA and the Hyderabad Metro reported EBITDA loss.
- Design content was higher in the quarter as the company was able to shift to the work-from-home model.



### We forecast consol. revenue/EBITDA CAGR of 6%/8% over FY20–22E

#### Exhibit 12: Expect Services revenue CAGR of 11.5% over next two years



#### **Exhibit 13: Services business EBITDA margin to remain** stable over FY20–22E

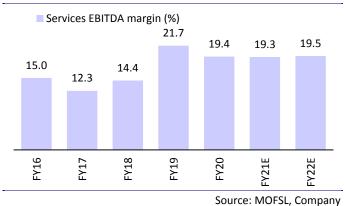
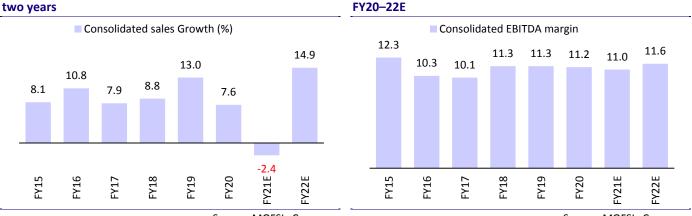


Exhibit 15: Consol. EBITDA expected to expand by 40bp over

### Exhibit 14: Expect consol. revenue CAGR of 6% over next two years



### Source: MOFSL, Company

Source: MOFSL, Company

### Valuation and view

While challenges related to order inflows, execution, and working capital cannot be completely ruled out yet, L&T has demonstrated a good show in mitigating such risks thus far. Building in further conservatism, we cut our EPS estimates by 4–5% over FY21/FY22 and TP to INR1,080 (prior: INR1,120). Adj. for valuations of subsidiaries (we apply 20% holding company discount to market cap of 4-listed entities), the core business has underperformed Nifty by ~20% since the 4QFY20 results (June first week). In our view, current valuations provide limited downside risks from hereon. Maintain Buy.

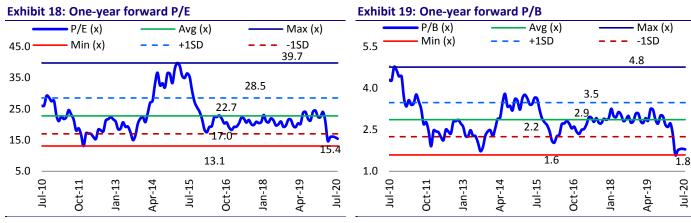
#### **Business segment** FY'22E Remarks Core E&C 634 15x core E&C EPS E&A sale E&A sale proceeds of INR112b 80 IT & TS + MindTree 287 20% discount to current mkt cap **Finance Holdings** 45 20% discount to current mkt cap IDPL 35 P/Inv based approach Total 1,080

### Exhibit 16: Our SOTP-based TP stands at INR1,080

### Exhibit 17: We cut our consolidated adj. EPS by 4-5% in FY21/FY22E

|                         | OI        | d         | Nev       | v         | Change | e      |
|-------------------------|-----------|-----------|-----------|-----------|--------|--------|
| (INR m)                 | FY21E     | FY22E     | FY21E     | FY22E     | FY21E  | FY22E  |
| Consolidated Financials |           |           |           |           |        |        |
| Orderbook               | 33,46,804 | 36,52,880 | 31,83,593 | 33,41,629 | -4.9%  | -8.5%  |
| Growth (%)              | 10.1      | 9.1       | 4.8       | 5.0       |        |        |
| OB/Rev (x)              | 3.2       | 3.0       | 3.2       | 3.0       |        |        |
| Order inflow            | 17,89,191 | 20,29,049 | 15,64,046 | 17,88,793 | -12.6% | -11.8% |
| Growth (%)              | -4.0      | 13.4      | -16.1     | 14.4      |        |        |
| Total Revenues          | 14,80,957 | 17,22,973 | 14,19,023 | 16,30,757 | -4.2%  | -5.4%  |
| Growth (%)              | 1.8       | 16.3      | -2.4      | 14.9      |        |        |
| EBITDA                  | 1,61,480  | 1,98,112  | 1,55,613  | 1,89,254  | -3.6%  | -4.5%  |
| Growth (%)              | -1.1      | 22.7      | -4.7      | 21.6      |        |        |
| EBITDA Margin (%)       | 10.9      | 11.5      | 11.0      | 11.6      |        |        |
| Adjusted PAT            | 71,392    | 95,806    | 68,362    | 90,781    | -4.2%  | -5.2%  |
| Growth (%)              | -19.7     | 34.2      | -23.1     | 32.8      |        |        |
| E/O items               | 5,564     | 7,217     | 6,175     | 7,000     | 11.0%  | -3.0%  |
| Reported PAT            | 76,956    | 1,03,022  | 74,536    | 97,781    | -3.1%  | -5.1%  |
| Growth (%)              | -19.4     | 33.9      | -21.9     | 31.2      |        |        |
| Reported EPS            | 54.8      | 73.4      | 53.1      | 69.6      | -3.1%  | -5.1%  |
| Adjusted EPS            | 50.9      | 68.2      | 48.7      | 64.7      | -4.2%  | -5.2%  |
| EX-SERVICES             |           |           |           |           |        |        |
| Total Revenues          | 10,31,286 | 12,06,092 | 9,88,436  | 11,23,031 | -4.2%  | -6.9%  |
| Growth (%)              | -1.4      | 17.0      | -5.5      | 13.6      |        |        |
| EBIDTA                  | 75,107    | 96,245    | 72,307    | 90,014    | -3.7%  | -6.5%  |
| Growth (%)              | -10.6     | 28.1      | -13.9     | 24.5      |        |        |
| EBIDTA %                | 7.3       | 8.0       | 7.3       | 8.0       |        |        |
| Adjusted PAT            | 46,256    | 62,592    | 45,574    | 59,346    | -1.5%  | -5.2%  |
| Growth (%)              | -23.0     | 35.3      | -24.2     | 30.2      |        |        |
| E/O items               | 5,564     | 7,217     | 6,175     | 7,000     | 11.0%  | -3.0%  |
| Reported PAT            | 51,820    | 69,809    | 51,749    | 66,346    | -0.1%  | -5.0%  |
| Growth (%)              | -22.2     | 34.7      | -22.3     | 28.2      |        |        |
| Reported EPS            | 36.9      | 49.7      | 36.9      | 47.3      | -0.1%  | -5.0%  |
| Adjusted EPS            | 32.9      | 44.6      | 32.5      | 42.3      | -1.5%  | -5.2%  |

Source: MOFSL, Company



Source: MOFSL

Source: MOFSL

# **Financials and valuations**

| Income Statement                 |           |           |           |           |           | (INR m)   |
|----------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|
| Y/E March                        | 2017      | 2018      | 2019      | 2020      | 2021E     | 2022E     |
| Net Sales                        | 10,93,118 | 11,96,832 | 13,52,203 | 14,54,524 | 14,19,023 | 16,30,757 |
| Change (%)                       | 7.2       | 9.5       | 13.0      | 7.6       | -2.4      | 14.9      |
| EBITDA                           | 1,11,305  | 1,35,714  | 1,53,296  | 1,63,290  | 1,55,613  | 1,89,254  |
| Change (%)                       | 6.4       | 21.9      | 13.0      | 6.5       | -4.7      | 21.6      |
| Margin (%)                       | 10.2      | 11.3      | 11.3      | 11.2      | 11.0      | 11.6      |
| Depreciation                     | 23,699    | 19,287    | 19,230    | 24,623    | 25,579    | 26,679    |
| EBIT                             | 87,606    | 1,16,427  | 1,34,066  | 1,38,667  | 1,30,034  | 1,62,575  |
| Net Interest                     | 13,387    | 15,385    | 18,026    | 27,967    | 38,847    | 38,847    |
| Other Income                     | 13,441    | 14,120    | 18,365    | 23,609    | 24,317    | 24,317    |
| PBT                              | 87,659    | 1,15,162  | 1,34,406  | 1,34,310  | 1,15,504  | 1,48,045  |
| Тах                              | 20,066    | 31,989    | 40,671    | 32,632    | 32,312    | 39,889    |
| Rate (%)                         | 22.9      | 27.8      | 30.3      | 24.3      | 28.0      | 26.9      |
| Reported Profit (Before MI & AI) | 68,808    | 84,403    | 1,02,376  | 1,08,223  | 89,367    | 1,15,157  |
| Less: Minority Interest          | 4,443     | 6,346     | 13,115    | 13,453    | 15,630    | 18,376    |
| Add: Profits of Associates       | -3,953    | -4,359    | -210      | 720       | 800       | 1,000     |
| EO Adjustments                   | 1,214     | 1,230     | 8,641     | 6,546     | 6,175     | 7,000     |
| Adjusted PAT                     | 59,198    | 72,469    | 80,411    | 88,945    | 68,362    | 90,781    |
| Change (%)                       | 43.0      | 22.4      | 11.0      | 10.6      | -23.1     | 32.8      |
| Cons. Profit (Reported)          | 60,412    | 73,699    | 89,051    | 95,490    | 74,536    | 97,781    |
| Balance Sheet                    |           |           |           |           |           | (INR m)   |
| Y/E March                        | 2017      | 2018      | 2019      | 2020      | 2021E     | 2022E     |
| Share Capital                    | 1,866     | 2,803     | 2,806     | 2,808     | 2,808     | 2,808     |
| Reserves                         | 5,00,299  | 5,46,232  | 6,20,943  | 6,64,424  | 7,08,637  | 7,79,585  |
| Net Worth                        | 5,02,165  | 5,49,035  | 6,23,748  | 6,67,232  | 7,11,444  | 7,82,392  |
| Loans                            | 9,39,761  | 10,75,241 | 12,55,552 | 14,10,071 | 15,75,071 | 17,56,571 |
| Deferred Tax Liability           | -11,252   | -21,170   | -31,078   | -23,935   | -23,935   | -23,935   |
| Minority Interest                | 35,636    | 52,014    | 68,261    | 95,208    | 1,10,839  | 1,29,214  |
| Capital Employed                 | 14,66,310 | 16,55,120 | 19,16,483 | 21,48,576 | 23,73,419 | 26,44,242 |
| Gross Fixed Assets               | 1,71,779  | 2,19,694  | 2,62,141  | 5,35,180  | 5,55,180  | 5,75,180  |
| Less: Depreciation               | 38,375    | 57,939    | 74,024    | 98,646    | 1,24,225  | 1,50,904  |
| Add: Capital WIP                 | 1,67,374  | 1,58,481  | 1,63,017  | 33,111    | 33,111    | 33,111    |
| Net Fixed Assets                 | 3,00,778  | 3,20,236  | 3,51,134  | 4,69,645  | 4,64,066  | 4,57,387  |
| Investments                      | 1,97,530  | 1,53,113  | 2,11,203  | 2,00,475  | 2,00,475  | 2,00,475  |
| Inventory                        | 41,397    | 48,478    | 64,139    | 57,467    | 56,064    | 64,429    |
| Debtors                          | 2,79,696  | 3,31,170  | 3,70,382  | 4,07,315  | 4,25,707  | 4,40,304  |
| Cash & Bank Balance              | 55,725    | 80,327    | 1,17,262  | 1,51,178  | 1,67,926  | 2,58,791  |
| Loans & Advances                 | 19,547    | 23,536    | 24,890    | 22,383    | 21,837    | 25,095    |
| Other Current Assets             | 4,88,977  | 5,74,595  | 6,14,870  | 6,87,673  | 6,70,889  | 7,70,993  |
| Current Assets                   | 16,05,954 | 19,23,256 | 21,94,782 | 23,52,974 | 25,08,901 | 29,05,776 |
| Current Liab. & Prov.            | 6,37,950  | 7,41,486  | 8,40,637  | 8,74,518  | 8,00,023  | 9,19,396  |
| Net Current Assets               | 9,68,004  | 11,81,771 | 13,54,146 | 14,78,457 | 17,08,878 | 19,86,380 |
| Capital Deployed                 | 14,66,312 | 16,55,120 | 19,16,483 | 21,48,576 | 23,73,419 | 26,44,242 |

# **Financials and valuations**

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|----|-----|----|--|

| Ratios                    |       |       |       |       |       |       |
|---------------------------|-------|-------|-------|-------|-------|-------|
| Y/E March                 | 2017  | 2018  | 2019  | 2020  | 2021E | 2022E |
| Adjusted EPS              | 42.2  | 51.7  | 57.3  | 63.4  | 48.7  | 64.7  |
| Growth (%)                | 43.0  | 22.4  | 10.9  | 10.5  | -23.1 | 32.8  |
| Cons. EPS (Fully Diluted) | 42.2  | 51.7  | 63.5  | 68.0  | 53.1  | 69.6  |
| Growth (%)                | 43.0  | 22.4  | 22.8  | 7.1   | -21.9 | 31.2  |
| Cash EPS                  | 59.1  | 65.5  | 77.2  | 85.6  | 71.3  | 88.7  |
| Book Value                | 358.3 | 391.7 | 444.7 | 475.3 | 506.8 | 557.3 |
| DPS                       | 8.9   | 15.9  | 18.0  | 18.0  | 15.9  | 20.9  |
| Payout (incl. Div. Tax.)  | 21.0  | 30.8  | 28.4  | 26.5  | 30.0  | 30.0  |
| Valuation (x)             |       |       |       |       |       |       |
| P/E                       | 21.7  | 17.7  | 16.0  | 14.5  | 18.8  | 14.2  |
| Cash P/E                  | 15.5  | 14.0  | 16.9  | 15.2  | 18.3  | 14.7  |
| EV/EBITDA                 | 19.5  | 16.8  | 19.3  | 18.9  | 20.8  | 17.6  |
| EV/Sales                  | 2.1   | 2.0   | 2.2   | 2.1   | 2.3   | 2.0   |
| Price/Book Value          | 2.9   | 2.6   | 2.1   | 1.9   | 1.8   | 1.6   |
| Dividend Yield (%)        | 1.0   | 1.7   | 1.4   | 1.4   | 1.2   | 1.6   |
| Profitability Ratios (%)  |       |       |       |       |       |       |
| RoE                       | 11.8  | 13.2  | 12.9  | 13.3  | 9.6   | 11.6  |
| RoCE                      | 5.3   | 5.7   | 5.5   | 5.7   | 4.7   | 5.2   |
| Turnover Ratios           |       |       |       |       |       |       |
| Debtors (Days)            | 93.4  | 101.0 | 100.0 | 102.2 | 109.5 | 98.6  |
| Inventory (Days)          | 13.8  | 14.8  | 17.3  | 14.4  | 14.4  | 14.4  |
| Asset Turnover (x)        | 0.8   | 0.7   | 0.7   | 0.7   | 0.6   | 0.6   |
| Leverage Ratio            |       |       |       |       |       |       |
| Current Ratio (x)         | 2.5   | 2.6   | 2.6   | 2.7   | 3.1   | 3.2   |
| Net Debt/Equity (x)       | 1.8   | 1.8   | 1.8   | 1.9   | 2.0   | 1.9   |

| Cash Flow Statement       |          |           |           |          |           | (INR m)   |
|---------------------------|----------|-----------|-----------|----------|-----------|-----------|
| Y/E March                 | 2017     | 2018      | 2019      | 2020     | 2021E     | 2022E     |
| PBT before EO Items       | 87,659   | 1,15,162  | 1,42,862  | 1,43,142 | 1,15,504  | 1,48,045  |
| Add : Depreciation        | 23,699   | 19,287    | 20,840    | 24,623   | 25,579    | 26,679    |
| Others                    | -7,971   | -10,696   | -11,636   | -1,176   | 6,975     | 8,000     |
| Less : Direct Taxes Paid  | -32,017  | -34,034   | -45,816   | -40,465  | -32,312   | -39,889   |
| (Inc)/Dec in WC           | 43,459   | -34,165   | -23,921   | -77,914  | -50,323   | -6,953    |
| CF from Operations        | 1,14,830 | 55,554    | 82,329    | 48,210   | 65,423    | 1,35,883  |
| (Inc)/Dec in FA           | -85,646  | -1,84,743 | -1,73,298 | -32,925  | -1,83,350 | -1,99,685 |
| Free Cash Flow            | 29,184   | -1,29,189 | -90,969   | 15,285   | -1,17,927 | -63,802   |
| (Pur)/Sale of Investments | -66,536  | 54,449    | -35,366   | -63,967  | 0         | 0         |
| CF from Investments       | -66,536  | 54,449    | -35,366   | -63,967  | 0         | 0         |
| (Inc)/Dec in Net Worth    | 533      | 495       | 113       | 176      | 0         | 0         |
| (Inc)/Dec in Debt         | 50,509   | 1,27,683  | 1,78,653  | 1,41,259 | 1,65,000  | 1,81,500  |
| Others                    | 9,066    | -4,940    | 10,978    | -13,324  | 0         | 0         |
| Dividend Paid             | -20,931  | -23,898   | -26,471   | -45,513  | -30,324   | -26,833   |
| CF from Fin. Activity     | 39,178   | 99,341    | 1,63,273  | 82,597   | 1,34,676  | 1,54,667  |
| Inc/Dec of Cash           | 1,826    | 24,600    | 36,937    | 33,915   | 16,748    | 90,864    |
| Add: Beginning Balance    | 53,899   | 55,725    | 80,325    | 1,17,262 | 1,51,178  | 1,67,926  |
| Closing Balance           | 55,725   | 80,325    | 1,17,262  | 1,51,178 | 1,67,926  | 2,58,791  |

NOTES

| Explanation of Investment Rating |  |  |  |  |  |
|----------------------------------|--|--|--|--|--|
| Investment Rating                | Expected return (over 12-month)  |  |  |  |  |
| BUY                              | >=15%  |  |  |  |  |
| SELL                             | < - 10%  |  |  |  |  |
| NEUTRAL                          | < - 10 % to 15%  |  |  |  |  |
| UNDER REVIEW                     | Rating may undergo a change  |  |  |  |  |
| NOT RATED                        | We have forward looking estimates for the stock but we refrain from assigning recommendation |  |  |  |  |

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Registered Office Address: Motilal Oswal Tower, Rahimtullah Sayani Road, Opposite Parel ST Depot, Prabhadevi, Mumbai-400025; Tel No.: 022 71934200/ 022-71934263; Website <u>www.motilaloswal.com</u>.CIN no.: L67190MH2005PLC153397.Correspondence Office Address: Palm Spring Centre, 2nd Floor, Palm Court Complex, New Link Road, Malad(West), Mumbai-400 064. Tel No: 022 7188 1000.

Registration Nos.: Motilal Oswal Financial Services Limited (MOFSL)\*: INZ000158836(BSE/NSE/MCX/NCDEX); CDSL and NSDL: IN-DP-16-2015; Research Analyst: INH000000412. AMFI: ARN - 146822; Investment Adviser: INA000007100; Insurance Corporate Agent: CA0579; PMS:INP000006712. Motilal Oswal Asset Management Company Ltd. (MOAMC): PMS (Registration No.: INP00000670); PMS and Mutual Funds are offered through MOAMC which is group company of MOFSL. Motilal Oswal Asset Management Company Ltd. (MOAMC): PMS (Registration No.: INP00000670); PMS and Mutual Funds are offered through MOAMC which is group company of MOFSL. Motilal Oswal Wealth Management Ltd. (MOWML): PMS (Registration No.: INP000004409) is offered through MOWML, which is a group company of MOFSL. Motilal Oswal Financial Services Limited is a distributor of Mutual Funds, PMS, Fixed Deposit, Bond, NCDs,Insurance Products and IPOs.Real Estate is offered through Motilal Oswal Real Estate Investment Advisors II Pvt. Ltd. which is a group company of MOFSL. Private Equity is offered through Motilal Oswal Private Equity Investment Advisors Pvt. Ltd which is a group company of MOFSL. Private Equity is offered through Motilal Oswal Private Equity Investment Advisors Pvt. Ltd which is a group company of MOFSL. Nortices is backed by proper research. Please read the Risk Disclosure Document prescribed by the Stock Exchanges carefully before investing. There is no assurance or guarantee of the returns. Investment in securities market is subject to market risk, read all the related documents carefully before investing. Details of Compliance Officer: Name: Neeraj Agarwal, Email ID: na@motilaloswal.com, Contact No::022-71881085.

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